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To Whom It May Concern:

The purpose of this note is to let you know about the terrific performance that Scott shared with the Weight Watchers organization on November 15, 1998 in Concord, California.

Scott performed for approximately 600 people in the character of "Zero Points Mostel" from "Nibbler on the Roof." He re-wrote the lyrics from "If I Were a Rich Man" to "If I Were a Thin Man," incorporating Weight Watchers 1-2-3 Success Plan (the Points program) into the song, and brought the house down.

In full costume, "Zero" sang in a humorous yet touching way and spoke to the heart of what the organization is all about - helping people.

Scott was quite an inspiration, and we all greatly enjoyed the show.

Sincerely,

A handwritten signature in cursive script that reads "Robert Mallow". The signature is written in black ink on a white background.

Robert Mallow
Vice President, Operations
Weight Watchers North America, Inc.

RM:bb